

Balance Sheet of 2025 Fiscal Year

(as of March 31, 2026)

(Unit: JPY)

Item	2025 FY	2024 FY	Balance
I. ASSETS			
1. Current Assets			
Cash on hand and in banks	52,535,445	79,924,671	-27,389,226
Accrued revenue	7,671,018	8,849,693	-1,178,675
Securities (Bonds)	20,106,000	0	20,106,000
Advance	0	39,136	-39,136
Total Current Assets	80,312,463	88,813,500	-8,501,037
2. Fixed Assets			
(1) Specified Assets			
Reserves for retirement allowance	9,073,763	5,773,763	3,300,000
Project for electronic tagging	31,082,427	35,018,230	-3,935,803
Total Specified Assets	40,156,190	40,791,993	-635,803
(2) Other Fixed Assets			
Equipment	1	1	0
Telephone rights	76,440	76,440	0
Security deposit	1,473,840	1,473,840	0
Securities (Bonds)	29,888,000	0	29,888,000
Total Other Fixed Assets	31,438,281	1,550,281	29,888,000
Total Fixed Assets	71,594,471	42,342,274	29,252,197
Total Assets	151,906,934	131,155,774	20,751,160
II. LIABILITIES			
1. Current Liabilities			
Accrued expenses	142,098	0	142,098
Money on deposit	26,186,968	26,184,471	2,497
Temporary money retained	26,348,483	17,089,563	9,258,920
Total Current Liabilities	52,677,549	43,274,034	9,403,515
2. Fixed Liabilities			
Reserves for retirement allowance	9,073,763	5,773,763	3,300,000
Total Fixed Liabilities	9,073,763	5,773,763	3,300,000
Total Liabilities	61,751,312	49,047,797	12,703,515
III. NET ASSETS			
1. Designated Net Assets			
Consigned project income	31,082,427	35,018,230	-3,935,803
(Portion appropriated for specific assets)	(31,082,427)	(35,018,230)	-(3,935,803)
Total Designated Net Assets	31,082,427	35,018,230	-3,935,803
2. General Net Assets			
(Portion appropriated for specific assets)	(9,073,763)	(5,773,763)	(3,300,000)
Total Net Assets	90,155,622	79,761,101	8,047,645
(Total portion appropriated for specific assets)	(40,156,190)	(40,791,993)	-(635,803)
Total Liabilities & Net Assets	151,906,934	131,155,774	20,751,160